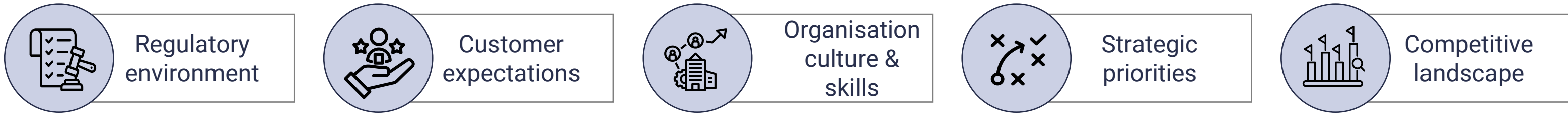


# Navigating network transformation & automation: Are you an early stage, data first, cloud first or fast moving transformer?

To unlock revenue streams beyond connectivity, operators must navigate the **shift from legacy to next-generation networks & automation**. This requires transformation across **four key pillars**:

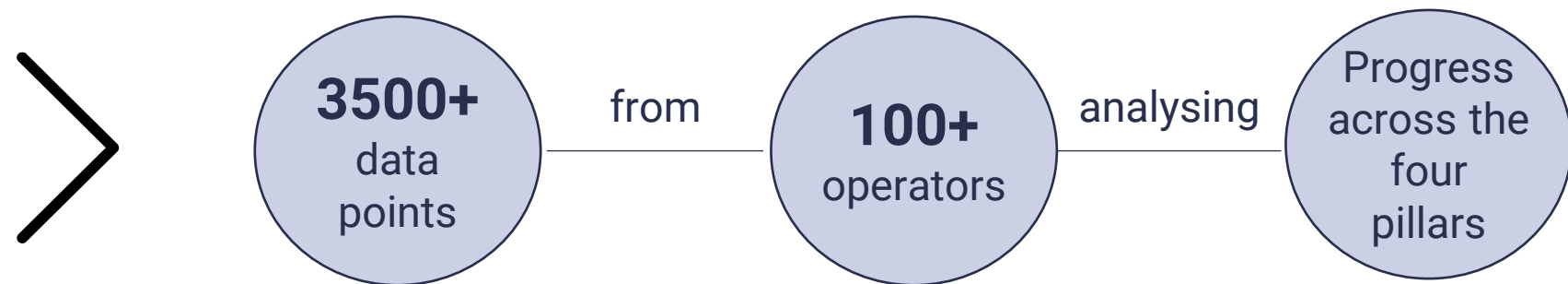


...but **there is no clear pathway from legacy to next-gen**; operators have evolved various capabilities at different paces depending on their:



This can make it difficult for operators to identify and enact strategic recommendations that apply to their specific transformation journey

To overcome this & **enable operators to find their transformation peer group**, STL have identified the four most prevalent operator transformation pathways through analysis of:



## Early stage transformers

**48%**  
of operators  
fit this profile

**Situation**

- Active in growth markets or challengers elsewhere
- Progressing towards virtualisation and basic automation

**Complication**

- Combatting commoditisation
- Balancing speed with in-house skills

**Key question**

"Where should I prioritise network transformation resource to compete in the ecosystem?"

## Data first transformers

**21%**  
of operators  
fit this profile

**Situation**

- Leading operators in growth markets
- See data skills as the foundation for transformation

**Complication**

- Automating legacy network
- Difficulty moving to NaaS models

**Key question**

"How to accelerate network transformation to feed strong data practice and leverage skills?"

## Cloud first transformers

**17%**  
of operators  
fit this profile

**Situation**

- Tier-1 operators who have invested heavily in the network
- Focused on disaggregation and programmability

**Complication**

- Difficulty scaling a platform play
- Lack of customer centricity

**Key question**

"How can I build out my data capabilities to understand my customers better and innovate services that they need!"

## Fast moving transformers

**14%**  
of operators  
fit this profile

**Situation**

- Global Tier-1 operators with large R&D budgets, or
- Greenfield operators entering entering markets as agile challengers

**Complication**

- Competition with technology players
- Industry perception

**Key question**

"How to leverage the network as a platform to change perceptions, enabling to compete in the space beyond connectivity?"

